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| | | TO: | Barnsley, Doncaster and Rotherham Joint Waste Board | | | | | | |
| | BRIEFING | DATE: | 18 th July 2022 | | | | | | |
| | | LEAD OFFICER: | Paul Hutchinson | | | | | | |
| | | TITLE: | BDR PFI Project Risk Register | | | | | | |
| 1. Background | | | | | | | | | |
| 1.1 | March 2012 with 3SE (Barnsley, The agreement is to manage Bar | al agreement called th Doncaster and Rothe rnsley Transfer Statio aste for the Councils f | he Project Agreement (the PA) in erham) Limited (the Contractor). In and design, build and operate a from July 2015 to end of June 2040. | | | | | | |
| 1.2 | obligations, and most of its PA of Shanks Waste Management Lim operator (the Operator). The Op waste which is shipped to Enfinit Councils pay a unitary charge ea through an operating contract. Th | ance sheet strength o oligations, to Renewi ited), a waste manag erator produces solid um Multi-Fuel, Ferrybi ich month to the Cont ne total Councils' pay st at PA signature) so | r assets. It sub-contracts its service UK Services Limited (formerly ement service company as its recovered fuel (SRF) from contract | | | | | | |
| 1.3 | 2020 SSE announced the sale of FM2 energy from waste facilities changed. Following SSE's exit fro through an investment vehicle ar ownership of the Contractor has contract terms between Renewia | ent vehicle and an SS f their "Multifuel Energ plus other assets) an om Ferrybridge, Rene nd renamed as Renew changed there is no c and the offtaker at Fe | SE investment vehicle. In October gy" business (Ferrybridge FM1 and d the Contractor ownership ewi now fully owns the Contractor wi BDR Limited. Although the | | | | | | |
| 1.4 | The BDR Joint Waste Board last considered the risk register at its previous meeting on 7 th March 2021. Since that date the Risk register has been updated bi-monthly and submitted to Steering Committee every 6 weeks and reviewed by BDR Assistant Directors. | | | | | | | | |
| | | gory contains a range | d green (RAG) representing varying e of risk scores and the table below | | | | | | |

| | | most ertain | 5 | 10 | 15 | | 20 | | 25 | | | | | | | | | | |
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| | Pc 3 | ossible | 3 | 6 | 9 | | 12 | | 15 | | | | | | | | | | |
| | Ur 2 | nlikely | 2 | 4 | 6 | | 8 | | 10 | | | | | | | | | | |
| | Ra | ery unlikely / are | 1 | 2 | 3 | | 4 | | 5 | | - | | | | | | | | |
| | | | Insignificant/ Negligible 1 | Minor 2 | Mc 3 | oderate | Majo 4 | - | Critical/ Ca | atastrophi | | | | | | | | | |
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| | mere | naver | | | 5N5 a | uueu i | | Regi | SICI. | | | | | | | | | | |
| | There have been no new risks added to the Register. | | | | | | | | | | | | | | | | | | |
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| | | Two Risks have been reduced slightly, | | | | | | | | | | | | | | | | | |
| | | | | | Changes in Local Authority policy – this risk has lowered due to renewed commitment to work together where possible on policies and contracts, and continued co-operation and co-ordination | | | | | | | | | | | | | | |
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| | Target RAG Rating | 01/10/18 | 22/11/2018 | 3/12/2018 | 1/3/2019 | 30/9/2019 | 21/11/2019 | 5/3/2020 | 30/6/2020 | 28/9/2020 | 14/12/2020 | 15/3/2021 | 14/6/2021 | 9/9/2021 | 13/12/21 | 7/3/2022 | 18/7/2022 |
|-------|---|----------|------------|-----------|----------|-----------|------------|----------|-----------|-----------|------------|-----------|-----------|--------------|----------|----------|-----------|
| | Red | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Amber | 7 | 5 | 4 | 5 | 5 | 5 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 3 | 3 | 3 |
| | Green | 8 | 10 | 11 | 11 | 11 | 11 | 13 | 13 | 13 | 14 | 14 | 14 | 15 | 17 | 17 | 17 |
| | Total | 15 | 15 | 15 | 16 | 16 | 16 | 17 | 17 | 17 | 17 | 17 | 18 | 19 | 20 | 20 | 20 |
| 3. Ke | The risks contained in the register require ongoing management action. In some cases, additional resources may be necessary to implement the relevant actions or mitigate risks. Any additional costs associated with the risks are reported to the BDR Steering Committee for consideration. | | | | | | | | | | | | | | | | |
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| 3.1 | Monitoring | | | | | | | | | | | | | | | | |
| | The PFI project risk register is reviewed by the BDR Steering Committee at their regular meeting every six (6) weeks and reported corporately via the individual Councils' risk registers. Additionally, the BDR Manager reports to the Joint Waste Team and draws attention to issues to allow internal challenge. | | | | | | | | | | | | | risk raws | | | |
| | The BDR Manager and the Councils' core contract management team will review and update the risk register on a six (6) week cycle to ensure risks are able to be effectively monitored and managed. | | | | | | | | | | | | | | | | |
| 4. Re | ecommen | datio | ns | | | | | | | | | | | | | | |
| 4.1 | BDR Joint Waste Board is asked to consider and note the attached updated risk register and, after consideration, advise of any further risks to be added to or deleted from the risk register. | | | | | | | | | | | | | | | | |
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